

Service	Ref.No.	2014/15 Actual	2015/16 Budget	2016/17 Budget
Net Service Expenditure by Service Area				
Services				
Head of Resources & Performance	1	1,523,371	1,779,339	1,098,474
Head of HR and Democratic Services	2	1,468,607	1,563,820	1,582,163
Head of Families and Communities	3	1,208,600	1,643,618	1,398,745
Head of Planning and Growth	4	1,240,419	563,852	1,054,342
Head of Operations	5	5,984,985	6,241,266	6,859,592
Head of Housing	6	1,446,374	965,112	852,747
Total Net Expenditure excluding Parishes	7	12,872,356	12,757,007	12,846,063
Budgeted use of General Fund Balance	8	(460,000)	0	(224,000)
Year end actual Transfer to General Fund Balance	9	(354,684)	0	0
BUDGET REQUIREMENT EXCLUDING PARISHES	10	12,057,672	12,757,007	12,622,063
GRANTS AND COUNCIL TAX REQUIREMENT				
Collection Fund Deficit / (Surplus) - Council Tax	11	82,782	(167,300)	(187,000)
Collection Fund Deficit / (Surplus) - Business Rates	12	463,301	239,942	331,044
Government Support				
Formula Grant - Revenue Support Grant	13	(2,381,349)	(1,594,413)	(1,140,743)
Formula Grant - Business Rate Retention Scheme	14	(2,155,499)	(2,196,687)	(2,305,934)
Business Rates Retention Scheme - Local Share of Growth/S31 Grants	15	(342,285)	(612,884)	(538,794)
Business Rates Retention Scheme - Share of Suffolk Pooling Benefit	16	(228,407)	(188,000)	(179,424)
Business Rates Retention Scheme - Renewable Energy	17	(154,768)	(432,058)	(262,138)
Local Services Support Grant (see Note 1)	18	(49,252)	(49,062)	0
Efficiency Support for Services in Sparse Areas	19	(21,443)	(28,901)	(150,100)
Transition Grant	20	0	0	(50,524)
Council Tax Freeze Grant - 2011/12 to 2015/16 (see Note 1)	21	(299,744)	(365,077)	0
New Homes Bonus	22	(885,975)	(1,219,085)	(1,754,021)
Totals	23	6,085,033	6,143,482	6,384,429
Amount met from Collection Fund				
St Edmundsbury Borough Council	24	6,085,033	6,143,482	6,384,429
Parish Councils	25	1,586,833	1,658,461	1,864,974
Total met from Collection Fund	26	7,671,866	7,801,943	8,249,403
Working Balances				
Opening General Fund Balance	27	3,579,055	3,224,371	3,224,371
Transfers to General Fund	28	(354,684)	0	(224,000)
General Fund Balance carried forward:	29	3,224,371	3,224,371	3,000,371

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<u>Head of Resources & Performance</u>				
General Fund		(1,893,563)	(1,713,665)	(2,009,110)
Resources & Performance		495,941	560,845	706,482
Internal Audit		112,354	120,634	103,966
ICT		864,093	886,241	848,764
Anglia Revenues Partnership		1,475,634	1,415,451	1,394,070
Council Tax Administration		(289,764)	(193,948)	(221,900)
Business Rate Administration		(50,593)	(173,402)	(169,457)
Grants to Organisations		490,654	222,827	79,926
Housing Benefits		(611,101)	(528,219)	(428,722)
Housing Act Advances		(49)	0	0
Emergency Planning		29,475	26,050	26,037
Corporate Expenditure		1,372,496	1,219,229	884,074
Non-Distributed Costs		(112,930)	217,000	166,979
Non-Distributed Costs - Cost of Unused Assets		1,114	400	400
Interest Transactions		(360,390)	(280,104)	(283,036)
Head of Resources & Performance Totals:	1	1,523,371	1,779,339	1,098,473
<u>Head of HR and Democratic Services</u>				
Human Resources & Payroll		327,007	299,676	331,278
Central Training Services		118,263	151,353	160,128
Health & Safety		85,532	91,257	90,465
Legal Services		192,262	233,203	242,986
Electoral Registration		89,291	97,006	92,996
Election Expenses		66,424	85,288	52,854
Democratic Services		143,893	178,627	165,463
Members Expenses		359,920	334,600	355,400
Mayoralty & Civic Functions		86,015	92,810	90,593
Head of HR and Democratic Services Totals;	2	1,468,607	1,563,820	1,582,163
<u>Head of Families and Communities</u>				
Customer Services		431,935	511,109	476,115
Policy		104,788	132,936	143,821
Communications		160,145	111,976	112,005
Website and Intranet		0	31,881	34,254
Bus Stations		206,122	191,352	78,006
Community Development		217,788	302,343	312,460
Community Chest - Families & Communities		0	276,483	216,483
Community Centres		87,822	85,538	25,601
Head of Families and Communities Totals:	3	1,208,600	1,643,618	1,398,745
<u>Head of Planning and Growth</u>				
Land Charges		(78,145)	(136,070)	(143,054)
Prevention of Pollution		60,357	48,229	49,982
Environmental Management		35,751	41,322	18,791
Drinking Water Quality		5,911	17,914	19,944
Climate Change		92,359	66,533	66,824
Licensing		(63,231)	(51,488)	(41,477)
Hackney Carriage & Private Hire Licensing		(66,844)	(82,100)	(86,766)
Food Safety		44,700	73,965	78,175
Health & Safety at Work Act/Enforcement		56,418	101,264	79,484
Home Energy Conservation		3,448	5,000	4,850
Development Control		29,197	(330,368)	(103,780)
Planning Policy		678,585	483,891	565,530
Local Plan		2,672	(16,600)	0
Building Control		(61,809)	(149,626)	(53,458)
Planning & Regulatory Support		276,505	259,148	294,810
Economic Development & Growth		156,932	232,100	286,587
Strategic Tourism & Markets		86,140	37,188	27,443
Bury Christmas Fayre		(22,606)	(36,450)	(9,543)
Park & Ride		2,092	0	0
Vibrant Town Centres		1,987	0	0
Head of Planning and Growth Totals:	4	1,240,419	563,852	1,054,342

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Head of Operations				
Offices: West Suffolk House		419,406	371,930	370,370
Offices: Haverhill House		19,813	(6,955)	24,032
Courier & Postal Service		127,251	115,550	95,050
Printing & Copying Service		21,862	25,500	23,910
Property Services		254,937	421,170	440,928
Estates Management		90,687	0	0
CCTV & Support		112,587	0	0
Leisure Services Management & Support		168,626	196,168	141,226
Leisure Promotion		145,387	145,559	94,014
Leisure - Commercial Activities		(19,012)	(214,531)	(226,800)
Arboriculture (Tree Maintenance Works)		148,159	177,870	175,350
Other Parks and Play Provision		(697)	(29,331)	52,883
Abbey Gardens		91,775	69,147	51,774
Nowton Park		151,077	146,784	114,946
East Town Park		98,494	96,217	90,131
Clare Country Park		(18,445)	(15,001)	(15,640)
Children's Play Areas		88,266	103,571	92,711
Arts, Heritage & Cultural Services		185,120	122,319	108,330
Moyse's Hall Museum		249,606	277,585	250,329
West Stow Country Park		179,846	147,113	159,356
Heritage Outreach Services		8,451	3,500	3,600
Heritage Sites & Monuments		3,485	3,358	2,923
West Front Houses		31,109	48,312	28,076
Sports & Leisure Centres		1,063,925	1,087,166	1,105,550
Sports Development & Community Recreation		111,286	0	0
Cemeteries & Closed Churchyards		1,864	10,874	16,202
Allotments		(1,569)	(350)	(730)
The Apex		1,052,709	1,274,732	1,163,427
The Athenaeum		80,650	64,063	77,909
The Guildhall, Bury St Edmunds		37,562	35,461	38,556
Tourist Information Centres		100,965	60,561	86,328
Shopmobility		41,634	16,988	24,359
Bury Festival		29,109	28,900	44,417
Leisure & Sports		0	49,900	49,900
Depots		443,557	466,488	481,141
Vehicle Workshop		397,169	384,925	409,974
Pool Cars		(15,224)	12,780	19,070
Vehicle Workshop Trading Account - FHDC		(116,585)	(99,900)	(112,290)
Public Conveniences		161,300	174,096	147,307
CCTV		220,430	178,437	203,052
Green Travel Plan		(35,025)	(21,650)	(18,290)
Street Banners & Displays		(1,655)	(4,237)	(4,337)
Street Cleansing		34,843	39,096	24,467
Refuse Collection (Black Bin)		6,167	49,990	49,998
Recycling Collection (Blue Bin)		(368,290)	(217,852)	(210,676)
Compostable Collection (Brown Bin)		(288,905)	(231,545)	(249,289)
Bulky, Fridges, Metal & Scrap Collection		(15,596)	(25,843)	(16,621)
Clinical & Hazardous Waste Collection		8,729	15,263	13,078
Multi-Bank Recycling Sites		(58,580)	29,732	(14,111)
Trade Waste		(518,587)	(506,835)	(544,854)
Grounds Maintenance Operatives		1,194,305	1,158,057	1,233,850
Tree Maintenance Operatives		59,362	66,702	68,661
Waste & Cleansing Operatives		3,707,220	3,656,483	4,282,325
District Highways Services		77,900	111,317	111,253
Street Furniture		198,533	193,826	193,753
Land Drainage & Associated Works		(6,359)	6,000	3,979
Off Street Car Parks		(2,187,480)	(2,015,530)	(1,873,530)
On Street Car Parking		(117,216)	(136,568)	(128,517)
Industrial & Business Units		(1,102,889)	(925,331)	(1,030,521)
Town Centres & Shops		(615,755)	(765,518)	(679,131)
Markets		(152,308)	(185,247)	(183,566)
Head of Operations Totals:	5	5,984,985	6,241,266	6,859,592

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Head of Housing				
Housing Development & Strategy		307,550	104,019	117,382
Housing Business & Partnerships		108,981	41,632	43,731
Homelessness		214,811	219,948	99,281
Housing Advice & Choice Based Lettings		181,133	244,370	233,168
Non-HRA Housing Properties		(250)	950	960
Housing Renewals		386,064	121,585	122,126
Burial of the Dead		22,165	17,901	16,249
Gypsies & Travellers		28,878	18,836	20,749
Other Public Health Services		197,042	195,871	199,101
Head of Housing Totals:	6	1,446,374	965,112	852,747

Note 1

With effect from the 2016/17 Finance Settlement, these grants have now been included within Revenue Support Grant.